

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
1. PUBLIC SAFETY										
1.1 Reduce the Near West crime rates of robbery, aggravated assaults, burglary, larceny, and animal related crimes. Overall Goal: The Community of Near West and IMPD SW to increase public safety in the area.										
1.1.1 Participate in community based programs that include community partners to focus on after school and during school break for high risk youth.										
		Find youth organizations that focuses on high risk youth.	# of events per quarter	Friendship Baptist Church	Youth Related Non for Profit organization		x	x	x	
		Provide humane education and animal cruelty programs	# of trainings created	Neighborhood Associations	Indy Humane Animal Welfare Center					
		Participate in activities that involve police in community schools.	# of youth related crimes committed monthly	IMPD SW district	Westside Education Taskforce		x	x		
1.1.2 Create a specific mechanism to disseminate criminal activity information. Neighborhood associations are empowered and included in the process.										
		Promote Text a tip program	# of text per year	IMPD SW district	Central Indiana Crime Stoppers Association		x	x	x	
		Utilize Website, PSA's, flyers, Churches and community bulletins, and media outlets to inform more residents about criminal activities	# of postings/alerts/ or bulletins disseminated	Neighborhood Associations	IMPD SW district	x	x	x	x	
		Create a phone tree to announce crime alerts	# of crime watch groups in the area per month	Churches	Neighborhood associations					
1.1.3 Improve IMPD and neighborhood relationships through community change and engagement .										
		Expand an aggravated assault program to include faith based organizations involvement	# of contacts referred	Faith based Organizations	IMPD SW district		x	x		
		Adopt an adaptive conflict resolution training with outcomes and activities specific to the culture of Near West	# of participants in the training	IMPD	Anna's House, Christamore House, Hawthorne Centers			x	x	
1.1.4 Improve Crime Watch Program using proven strategies such as Safe Growth/CPTED principles										
		Educate local business and home owners to utilize the CPTED principles	# of presentations presented to business and home owners	DMD Prosecutors office	IMPD SW district	x	x	x	x	
		Provide dog fighting education workshops	# of participants and presentations	Indianapolis Animal Care and Control	Humane Society of Indianapolis					
		Include a CPTED training annually to community groups and merchants associations	# of participants	Anna's House, Christamore House, Hawthorne Centers	IMPD	x	x	x	x	
1.2 Improve Relationships with the Hispanic and Spanish Speaking community. Overall Goal: For community policing to function well, relationships and open communication with immigrant communities are essential for gathering information and knowing the community.										
1.2.1 Encourage Non-English speaking residents to report criminal activities.										
		Facilitate opportunities for officer meet-and-greets to introduce immigrants to police policy and procedures.	# of crime watch groups created in the Hispanic community	Anna's House, Christamore House, Hawthorne Centers	IMPD SW district		x	x	x	
		Provide public safety tips and information in Spanish to schools	# of documents created per year	La Plaza	IMPD SW district	x	x	x	x	
1.2.2 Embrace the Cultural Diversity in the Near West										
		Create a Ceaser Chavez program	# of new residents obtaining a email address	Anna's House, Christamore House, Hawthorne Centers	Haughville Library		x	x	x	
		Incorporate cultural competence and diversity training programs to include residents, police, and fire department to Spanish Speaking residents	# of participants in the training	IMPD SW district	St. Anthony Church	x	x	x	x	
		Support or increase engagement in Teen Boot Camps and a Citizens Academy for Spanish speaking residents	# of participants	IMPD SW district	Immigration Center	x	x	x	x	
1.2.3 Promote Public Safety resources and improve communication.										
		Conduct yearly trainings that teaches English words for emergency	# of participants in the training	Immigration Center	Haughville Library	x	x	x	x	
1.3 Reducing Re-entry Recidivism Overall Goal: 46222 will have a plan that will provide housing, education opportunities, and employment resources for returning residents										
1.3.1 Create Near West Natural Guardians program as a model for successful grassroots offender integration										
		Obtain community lawyers or law students to assist in legal issues (ex. Drivers license, child support, second chance bill)	80% will have a positive impact on their re-entry efforts.	Indianapolis Legal Aid	Hawthorne Community Center		x	x	x	
		Hire a Re-Entry Coordinator	% of offenders will receive resources through community efforts	Anna's House, Christamore House, Hawthorne Centers	Hawthorne Community Center	x	x	x	x	
		Create a Focus Freedom Resource Fair event to provide resources to ex-offenders	# of participants engaged	Neighborhood Associations	Hawthorne Community Center	x	x	x	x	
1.3.2 Provide Mentor Program for every returning offender										
		Create two Re-Entry Job Fairs a year	# of employers present	Goodwill Industries	Hawthorne Community Center		x	x	x	
1.3.3 Provide family services to Ex-offenders family										
		Obtain Home Ownership for Ex- Offenders	# of cases handled a month	Hawthorne Community Center	Westside CDC			x	x	
		Obtain a community lawyer or legal advice workshops	# of cases handled a month	Christian Legal Service	Hawthorne Community Center	x	x	x	x	
		Create family nights to help build relationships within the family of an ex-offender	% of recidivism will drop each year	Neighborhood Associations	Hawthorne Community Center	x	x	x	x	
1.4 Mental Health Overall Goal: IMPD and Midtown Community Mental Health Center will provide outreach to neighborhoods and work collaboratively with officer in the field to handle mental health issues of residents										
1.4.1 Provide crisis mental health services to individual and families in community settings										
		Provide resources materials to individuals encountered during outreach	# of immediate detentions	IMPD SW District	Wishard Midtown Clinic			x	x	
1.4.2 Enhance existing CIT efforts (Crisis Intervention training)										
		Be Pro-active to link individuals with counseling services before crisis point is reached	# of arrest of those with mental illness	IMPD SW District	Wishard Midtown Clinic		x	x	x	
		Complete assessments of individuals	# of assessments completed	Anna's House, Christamore House, Hawthorne Centers	Wishard Midtown Clinic			x	x	
1.4.3 Provide Education and resource materials to officers										
		Provide linkage to mental health services	# of appointments made with individuals	Westside Clinic	Wishard Midtown Clinic		x	x	x	
		Ensure a Mental Health Professional is assigned to Southwest District.	# of community meetings attend	IMPD SW District	Wishard Midtown Clinic			x	x	

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Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
2. HOUSING										
2.1 Conduct a Neighborhood Housing Survey										
Overall Goal: To gauge development and improvement opportunities in the area										
2.1.1 Review housing data at the end of 4 yrs. to determine community housing progress										
		Obtain Comprehensive Plan for Near West	# of abandoned homes in the area	City of Indianapolis	Westside Community Development Corporation	x	x	x	x	
2.1.2 Develop a block by block survey to map current housing conditions and occupancy status										
		Share list of worst properties with the Unsafe building programs	# of houses demo	City of Indianapolis	Westside Community Development Corporation		x	x	x	
		Housing priorities are established every four years using updated housing data	# of vacant lots, houses, and abandon properties in the area	Land Bank	Westside Community Development Corporation			x	x	
2.2 Community Engagement										
Overall Goal Residents will be engaged in the Housing Taskforce which will focus on infrastructure, safety, and housing conditions.										
2.2.1 Create a home repair program outside of the CBDG funding pool for homeowners who do not qualify for Community Building Development Grant funds										
		Create a resource book for homeowners to make their own minor repairs	# of books dispersed	Westside Community Development Corporation	Neighborhood Association		x	x	x	
		Educate and promote the immediate board up program with code enforcement	# of boards placed on vacant homes	Neighborhood Association, Health and Hospital, City of Indianapolis	Westside Community Development Corporation		x	x	x	
		Develop newsletter articles on landscaping skills, enhancing front yards, and cleaning fence rows.	# of high grass yards reported, # of yards maintained in the program.	Keep Indianapolis Beautiful	Neighborhood Association	x	x	x	x	
		Develop a relationship with an apprenticeship program to help repair homes	# of homes repaired by trade school students	Goodwill Industries	Westside Community Development Corporation			x	x	
		Develop a high weeds and grass program for just the Near West to maintain the abandon properties in the area	# of yards maintained in the program, # of boards placed on vacant homes	Neighborhood Association	Westside Community Development Corporation	x	x	x	x	
2.3 Preserve Home Ownership and Increase Affordable Rental Housing and Aggressive Home Ownership										
Preserve existing houses and develop new homes to accommodate all levels of income and special needs. Banks will be more willing to approve loans to residents within the area.										
2.3.1 Develop new affordable mixed use commercial & residential rental or/for sale units along W. Washington & W. Michigan										
		Develop scatter site areas within the Near West area to develop aggressive homeownership opportunity.	% increase of new developers	Habitat for Humanity, Hearts and Hands	Westside Community Development			x	x	
		Decrease 300 sites available for rental housing within the Near West area to potential homeowners	# of new affordable rental units created # of new homeowners	Neighborhood Association	Westside Community Development Corporation/Community Centers		x	x	x	
2.3.2 Support owner occupied rehab										
		Educate homeowners regarding code enforcement guidelines and variances	# of code enforcement applications approved	Neighborhood Association, Anna's House, Christamore House, Hawthorne Center	Westside Community Development Corporation	x	x	x	x	
		Create a program to rehabilitate abandon and deteriorating homes	# of homes rehabilitated	INHP, Hearts and Hands	Westside Community Development Corporation					
		Help establish new guidelines to allow block grant to rehab older homes	# residents attending meeting	Local Banks, City County Councilor,	Westside Community Development Corporation					
		Develop a block by block initiative focusing on improving weeds, house, street, sidewalk, resident	# of blocks improved	Housing Taskforce, Anna's House, Christamore House, Hawthorne Center	Westside Community Development Corporation	x	x	x	x	
		Secure resources for homeowner repair via volunteer initiatives, city programs and lender partnerships	# of volunteers used to beautify the houses, # of landlords connected	Private Investors, Anna's House, Christamore House, Hawthorne Center	Westside Community Development Corporation	x	x	x	x	
2.3.3 Develop affordable single family rental housing within the Near West boundaries										
		Host investors and developer meetings to develop building opportunities or sites within the Near West area.	# of abandon homes in the area	Anna's House, Christamore House, Hawthorne Center	Westside Community Development Corporation		x	x	x	
		Create a marketing strategy to promote a plan to redevelop/design the Founding Streets	# of Historical homes	Historical Society	Hawthorne Community Center		x	x	x	
		Find strategies to utilize in the Near West area that will promote single family rental opportunities	# of revitalize abandon homes in the area	City of Indianapolis; Anna's House, Christamore House, Hawthorne Center	Westside Community Development Corporation		x	x		
2.4 Improving Housing Conditions										
Overall Goal: The Housing Stock will be improved and will provide adequate housing for all residents. Landlords will provide a list of available homes and become engaged in the community.										
2.4.1 Improve Landlord Responsibilities										
		Target and eliminate aggressive private landlords	% of new landlords included in the database	Westside Community Development Corporation	Hawthorne Community Center			x	x	
		Create a covenant to make landlords responsible for abandon vehicles	# of landlords signing covenant	Westside Community Development Corporation	Hawthorne Community Center		x	x		
		Community creates and conducts landlord trainings to improve relationships and stable residents	# of trainings completed	Anna's House, Christamore House, Hawthorne Centers	Hawthorne Community Center		x	x		
		Send mail campaign to landlords to participate in the Near West, advertise their rental property, and encourage current residents to participate in the neighborhood associations.	# of landlords that participants	Westside Community Development Corporation/ McCoy	Neighborhood Association		x	x	x	
		Resident leaders create a Memorandum of Understanding document to support zoning application for developers.	# of memorandum of understandings completed	Westside Community Development Corporation	Anna's House, Christamore House, Hawthorne Centers			x	x	
		Monitor compliance geared toward landlords to comply to standards for renovation and building of new homes	% of compliance reports	City of Indianapolis	Hawthorne Community Center			x	x	
		Improve Bank responsibility on foreclosed homes	# of bank owned properties	CICOA	Hawthorne Community Center		x	x	x	
2.5 Develop projects with in the Westside Redevelopment area										
Overall Goal: W. Washington Street is being considered for a Economic Development area where the emphasis is on job creation so the focus is on the commercial corridor										
2.5.1 Advocate for a TIF funding pull to rehabilitate dilapidated property										
		Meet with City Leader to determining HoTIF qualifications	# of new business in the corridor	Michigan Street Merchants/ West Washington Street Coalition	Westside Community Development Corporation			x	x	
2.5.2 Improve Infrastructure in our community										
		Create a curb appeal project	# of streets, sidewalks, and alleys repaired	City of Indianapolis	Westside Community Development Corporation	x	x	x	x	

							Timeline (Year)			
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2.6 Develop empty lots within the Near West area										
Overall Goal: The lots that are now utilized as dumping sites will be considered as a meeting and networking locations for residents on neighborhood blocks										
2.6.1 Promote Streamline purchase process through land bank to the community										
		Hold Community Events on the empty lots	# of empty lots per community	Keep Indianapolis Beautiful	Westside Community Development Corporation		x	x	x	
		Utilize the land bank to place pocket parks on the empty lots	# of lots sold out of land bank	Land Bank	Westside Community Development Corporation		x	x	x	
		Change policy and laws on taxes on empty lots	# of political representatives that support the new policies	IUPUI, Rep. Justin Moed, Land Bank	Westside Community Development Corporation			x	x	
		Structure and refine a process for getting Quick title	# of lots sold to residents	Land Bank	Westside Community Development Corporation		x	x		
		Encourage Homeowners to purchase lots adjacent to their property line	# of empty lots purchased by adjacent homeowners community	Keep Indianapolis Beautiful	Westside Community Development Corporation	x	x			
		Design each empty lot to represent the street or blocks image	# of empty lots developed	Keep Indianapolis Beautiful	Westside Community Development Corporation		x	x	x	
2.6.2 Fence each empty lot to improve the vision of the street										
		Create a plan to temporarily utilize the empty lots as an engagement tool for neighborhood blocks.	# of empty lots developed	City of Indianapolis	Westside Community Development Corporation		x	x		
		Provide crime watch training for illegal dumping	# of crime watch captains	neighborhood associations	IMPD-SW district					
2.7 Development new residential opportunities.										
Overall Goal: Create opportunities to capture the interest from our anchor institution's faculty and staff, who would like to live in close proximity to their employment location and downtown.										
2.7.1 Design a layout of urban density housing										
		Foster a combination site of housing, retail, business, and onsite amenities	# of new residents from outside county; Range of diverse income	Near West Collaborative	Westside Community Development Corporation		x	x	x	
		Promote prime areas within Near West that best support the needs of young professional and/or professionals students	# of homeownership obtained; # new rentals created	Near West Collaborative	Westside Community Development Corporation			x	x	
		Develop 60 single family home ownership housing	# of single family homes built	Habitat for Humanity, Hearts and Hands	Westside Community Development Corporation		x	x		
		Develop parcels on Central Greens for single family housing complex	# of properties developed	Pedcor	Westside Community Development Corporation		x	x		
2.7.2 Develop Senior Housing projects within the Near West area										
		Obtain Tax Credit to develop scatter site homes for senior residents	# of tax credit projects obtained	Pedcor	Westside Community Development Corporation			x	x	
2.8 Develop Brownfields properties within the Near West area										
Overall Goal: The lots that are now utilized as dumping sites will be considered as a meeting and networking locations for residents on neighborhood blocks.										
2.8.1 Develop all Brownfield sites										
		Create a reuse study and development plan for Avanti Site, Library Site, and GE lot	Range of diverse income	City of Indianapolis; Ins. Tech Service	Westside Community Development Corporation		x	x	x	
		Ground water development and water testing at the Library site	% of sites clean up each year	City of Indianapolis	Westside Community Development Corporation			x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
3. BUSINESS AND ECONOMIC DEVELOPMENT										
3.1 Building Development - clarifying the Near West development goals and building upon the visioning and planning through entrepreneurship										
3.1.1 Develop a plan for Transit Development										
		Leverage bus rapid transit in Near West	# of rails developed	Indy Go	Westside Community Development Corporation		x	x	x	
		Light rail is proposed as a long-term possibility along Washington Street.	# of rails developed	Reconnecting to Waterways	Near West Steering Committee			x	x	
		Advocate for bus rapid transit implementation (BRT)	# of new bus route or miles of new routes	Business Ownership Initiative	Near West Steering Committee	x	x	x	x	
		Advocate for expanded bus service in Near West								
3.1.2 Encourage local businesses ownership to expand their businesses										
		Expand access to entrepreneur training	# of participating in training	Purdue Extension	Near West Business Alliance	x	x	x	x	
		Promote Façade upgrades in the Near West area	# of Facades improved	LISC	Westside Community Development Corporation					
		Establish microloans and/or other lending programs for small business startup	Amount of money provided to Near West businesses and # of facades improved	Business Ownership Initiative, SBA	Near West Business Alliance					
		Generate employment opportunities for youth and young adults	# of youth employed within their zip code	Youth Employment Services, McCoy, Neighborhood associations	Westside Ministries, Anna's House, Hawthorne Center, Christamore House					
		Promote a listing of entrepreneur services and technical assistance for new businesses	# of new businesses started within a year	LISC	Near West Business Alliance	x	x	x	x	
3.1.3 Educate Business Owners on Code enforcement guidelines										
		Create a CEPTED resource initiative program for established and new businesses	# of business utilized CEPTED principles	City of Indianapolis	Near West Business Alliance	x	x	x	x	
3.2 Create & implement a Corridor development plan on Michigan Street corridor										
3.2.1 Build networking and support system on each of the four corridors										
		Redevelop the Near West Business Association to become an Alliance	# of new businesses developed	Central Greens Development, Michigan Street Merchants, West Washington Street	Near West Business Alliance	x	x	x		
		Create a new business code of conduct	along corridor	Business Ownership Initiative	Central Greens Development,					
		Support creation of each corridor and their development of a corridor plan creation	# of meetings created	Westside Community Development Corporation	Near West Business Alliance	x	x	x	x	
3.2.3 Market available retail and commercial space on commercial corridors										
		Facilitate Kroger expansion opportunity	# of developing meetings	Michigan Street Merchant	Westside Community Development Corporation		x	x		
		Develop Site 2219 Michigan Street for flexible warehouse or commercial space	# of square footage	Westside Community Development Corporation	Michigan Street Merchant		x	x	x	
		Create a Market study to determine best usages for empty lots/ empty commercial buildings	# of projects completed out of study	Purdue Extension, IUPUI	Michigan Street Merchant			x	x	
		Develop or rehab parking lots in the eastern portion of Michigan Street	# of commercial development	Westside Community Development Corporation	Michigan Street Merchant		x	x	x	
		Inventory available retail space	# of commercial development	Near West Business Alliance	Westside Community Development Corporation			x	x	
		Provide marketing support for key commercial locations								
3.2.4 Improve the needs of Near West land usage										
		Turn Michigan Street into a 2-way to make it easier for IUPUI students and staff to travel to the area	# of partners support letters	Westside Community Development Corporation; IUPUI; City County Councilor; DOT	Michigan Street Merchant		x	x		
		Promote commercial sites to potential clients	# of new clients each year	Near West Business Alliance	Westside Community Development Corporation		x	x		
		Provide testing for empty lots with the potential of commercial development	# of empty lots in the area	City of Indianapolis	Westside Community Development Corporation		x	x	x	
3.2.5 Create a Theme on Michigan Street to attract commercial development										
		Create business attraction incentive program	# of new businesses	Westside Community Development Corporation	Michigan Street Merchant		x	x	x	
3.3 Corridor development on Washington Street, Create & implement corridor plan for Washington corridor plan										
3.3.1 Advocate for TIF district										
		Develop a plan utilize a TIF fund to redevelop commercial area	# of meetings created	Hawthorne Community Center; Central Greens / DCI; Vop Osili (and other CC Councilors)	Washington Street Merchant			x	x	
3.3.2 Developing sites of development along the corridor										
		Develop the Avanti Site , by marketing to business that will stay around for longevity	# of meetings created	Westside Community Development Corporation, ULI	Washington Street Merchant		x	x	x	
		Create a plan to develop parking buffers behind streets	# of streetscapes developed	Washington Street Merchant	Westside Community Development Corporation		x	x		
		Develop streetscape that represents the diversity of the community	# of streetscapes developed	Neighborhood Association	Washington Street Merchant		x	x	x	
		Develop commercial development that will complement the area going east.	# of commercial developments improved	Pedcor Industries, Westside Community Development Corporation	Washington Street Merchant			x	x	
3.3.3 Achieve a positive corridor identity										
		Organize corridor merchants and stakeholder groups around the Corridor objective and strategies within one year	# of commercial developments improved	Central Greens Development	Near West Business Alliance		x	x	x	
		Reduce merchant related crime and public nuisances to where all merchants feel safe operating during evening yearly perception survey	# of businesses joined in the merchants associations	Near West Business Association	Washington Street Merchant		x	x		
		Build neighborhood business patronage	# of events performed	Westside Community Development Corporation	Near West Business Alliance		x	x	x	
3.4 Reconnecting to our White River and Little Eagle Creek Waterways										
3.4.1 Developing Bike Trails within Near West										
		Explore potential of a White River trail connection to Municipal Gardens, which may involve work on the 16th Street Bridge	Bike trail miles created in Near West	Westside Community Development Corporation	Near West Collaborative		x	x	x	
		A greenway pedestrian bridge is proposed across White River near Mozel Sanders Park.	Bike trail miles created in Near West	Near West Bike Trails Association	Near West Collaborative	x	x	x		
3.4.2 Improving the aesthetics of the Near West area										
		Set standards for corridor streetscapes signage, lighting, bus shelters, and other infrastructure improvement welcoming visitors to the business sections.	# of new bus shelters, streetscapes, and signage and other improvements on commercial corridors	Neighborhood Associations	Near West Collaborative	x	x	x	x	

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3.5 Developing the Central Greens Development										
3.5.1 Phase I Development of Central Greens area										
		Develop # of businesses obtained in the area	# of develops in the Central Greens area	City of Indianapolis, Pedcor	Central Greens Inc.		x	x	x	
		Determine # of new retail businesses	# of develops in the Central Greens area	Near West Collaborative	Central Greens Inc.		x	x		
3.5.2 Phase II Development of Central Greens area										
		Develop a grocery store in the Central Greens area to eliminate the food desert	# of anchor stores launched	Pedcor Industries	Central Greens Inc.			x	x	
		Develop an anchor department store and shop	# of anchor stores launched	LISC	Central Greens Inc.			x	x	
4. CIVIC PARTICIPATION										
4.1 Strengthen the Leadership of the community.										
Overall Goal: Community Leaders will be experienced and confident to advocate for community wants and desires										
Strengthen the four Neighborhood associations										
		Provide detailed Advocating, community organizing, and leadership training to each Neighborhood Association	# of new leaders per year	Indianapolis Neighborhood Resource Center	Near West Collaborative	x	x	x	x	
		Engage outside community organizations to participate in advocacy driven events.	# of initiatives created in the area	Stand for Children, Indianapolis Neighborhood Resource Center	Near West Collaborative	x	x	x	x	
		Development of a new community space and increased opportunities for civic engagement of Near West residents	# of new residents engaged	Neighborhood Associations	McCoy		x	x	x	
		Train and educate more residents to become community leaders	# of NEAT squad participants	Neighborhood association, Indianapolis Neighborhood Resource Center	Near West Collaborative	x	x	x	x	
		Build a collaboration between the adopt a block captains, crime watch captains, and neighborhood block captains.	# of new block coordinators per year	Indianapolis Mayor Liaison, Indianapolis Neighborhood Resource Center	Near West Collaborative	x	x	x	x	
4.2 Beautification										
Overall Goal: Beautifying to community will build an interest of potential homebuyers, local artist and businesses										
4.2.1 Create more Pocket Parks and meeting spaces on empty lots										
		Each community will create a rain garden on a land bank lots	# of rain gardens created	Keep Indianapolis Beautiful, Inc.	Neighborhood Association		x	x		
		Create small dog/puppy play park	# of space created	Neighborhood association	Humane Society					
		Create neighborhood dwarf fruit gardens for youth	# of families served with the fruit	Near West Collaborative	Anna's House, Christamore House, Hawthorne Centers	x	x			
4.2.2 Develop six Community Gardens within the Near West boundaries										
		Support and promote the establishment of an educational and interactive garden installation	# of attendees	Growing Near West	Humane Society of Indianapolis' Animal Welfare Center					
		Create a process to disseminate food from the community gardens	# of pounds grown in garden	Anna's House, Christamore House, Hawthorne Centers	Growing Near West	x	x	x	x	
4.2.3 Create mural around eye sore walls, buildings and abandon properties										
		Get businesses to create murals with schools within the area	# of murals created	Home Depot/ Lowes	Near West Collaborative		x	x	x	
		Determine local artist to create a plan to build on cultural assets in the community	# Schools involved in creation of mural	Arts Council of Indianapolis	Near West Collaborative		x	x	x	
4.2.4 Build a stronger relationship with Adopt a Block Captain										
		Participate in the Great Indy Clean up initiative twice a year	# of volunteers utilize in clean up	Neighborhood Presidents	Keep Indianapolis Beautiful, Inc.	x	x	x	x	
		Promote a Near West appreciation dinner for Adopt a Block Coordinators	one appreciation dinner a year.	Keep Indianapolis Beautiful, Inc.	Near West Collaborative	x	x	x	x	
		Organize a clean up corners program where residents clean up their gutters, sewer drains, sidewalks, and grass in curbs.	# of residents homes improved during the year	Keep Indianapolis Beautiful, Inc.	Neighborhood Association	x	x	x	x	
4.2.5 Create a recycling and compost programming to raise funds for the neighborhood association										
		Utilize funds from recycling to use for block parties and mailings	Amount of recycle materials was obtained in 46222	Keep Indianapolis Beautiful, Inc.	Near West Collaborative		x	x	x	
		Residents receive training on the benefits and process of composting	# of compost sites created	Growing Places Indy	Neighborhood Association		x	x	x	
		Determine more disposal sites for recycle and hazardous materials	# of disposable sites in the area	City of Indianapolis	Neighborhood Association		x	x	x	
4.2.6 Improve the health of the trees in the Near West area.										
		Apply for one KIB tree and park grant for each neighborhood	# of trees planted in the area	Urban Forestry - City of Indianapolis	Near West Collaborative		x	x	x	
		Set up workshops to educate residents on the benefits of trees, lighting, and air quality	% of trees maintenance yearly	Keep Indianapolis Beautiful, Inc.	Anna's House, Christamore House, Hawthorne Centers		x	x		
		Build relationship with Forestry to maintenance of overgrown trees in the Near West area	# of new trees planted in the area	Neighborhood association	Near West Collaborative		x	x	x	
4.2.7 Conduct a Near West Engagement event on the streets that run through the entire Near West area.										
		1st year: Develop a clean up and door knocking campaign for Holmes Avenue	# of new leaders engaged	Indianapolis Neighborhood Resource Center	Near West President's Council	x	x	x	x	
		2nd year: develop a clean up and walking path on Holmes Avenue	miles of walking paths created, Increase % of leaders engaged	Near West Collaborative	Near West President's Council	x	x	x	x	
		3rd year, Host an festival event with food, music, and band	# residents participating	Near West Churches	Near West President's Council	x	x	x	x	
		4rth year; Create a planter program and add new trees and shrubs along the area.	# of trees planted in the area	Keep Indianapolis Beautiful, Inc.	Near West Collaborative					
4.3 Transportation										
Overall Goal: A transportation system to carry seniors and youth around the area, to meetings, programs, and activities.										
4.3.1 Create or build a partnership with transportation provider to research intra- neighborhood model.										
		Build relationship with IUPUI Indy Bus companies to start route from Near West to IUPUI	# of new routes from IUPUI to Near West area	Metropolitan Transit	Near West Steering Committee		x	x		
		Create a Senior program that focuses on providing transportation for Senior to and from doctor appointments	% of Seniors using transportation services	Neighborhood association	Anna's House, Christamore House, Hawthorne Centers		x	x	x	
		Influence public transit plans created by the City of Indianapolis to include the Washington St. corridor	# of meetings held regarding transportation	Churches in the area	Near West Steering Committee			x	x	
		Host a summit to determine the needs of transportation in the Near West area	# of residents attending summit	IUPUI/ Indy Go	Near West Collaborative		x	x		
		Provide a bus service program to transport youth to other youth related programs in the city	# of residents utilizing transport services	Community Center	Anna's House, Christamore House, Hawthorne Centers		x	x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
4.4 Community Engagement										
Overall Goal: To engage more residents to volunteer their time, services, and voices. To reach out to all age groups, interest groups, and needs to engage residents. Capitalize on younger family through age group and demographic interest										
4.4.1 Build engagement tools to attract residents in the age group of 30-45 years of age.										
		Create a clubs such as knitting, scrap booking, and singles club	# of residents attending events	Haughville Library	Near West President's Council		x	x	x	
		Provide educational opportunities to engage all family members	% of increase of participants quarterly	Anna's House, Christamore House, Hawthorne Centers	Near West President's Council		x	x		
		Create focus groups of with similar interest such as young mothers, single residents, etc.	# of focus groups	Near West Schools	Near West President's Council			x	x	
		Have a baby sitting program for meetings	% increase of baby sitting programs in the area	Indy Parks/ AmeriCorps	Near West President's Council			x	x	
		Create a list of dates, times, and locations to promote volunteerism	2000 people listed in the database	Near West Collaborative	Near West President's Council		x	x		
		Create a people asset database	% increase in people in the database quarter	Polis Center	Near West President's Council		x	x		
		Create a Kick off engagement activity each year	# of edits, changes, and updated entered quarterly	Neighborhood association	Near West President's Council			x	x	
4.4.2 Create more social clubs related to resident interest and community inclusiveness										
		Create forums or activities for residents 18-25 years old	% increase in clubs in the area	YMCA	Near West President's Council		x	x		
		Build an activity to encourage investment from renters into the community	# of renters in the area	Haughville Library	Near West President's Council		x	x		
		Provide Big Game party events within the community as a fundraising opportunity	# of churches to participate	Anna's House, Christamore House, Hawthorne Centers	Near West President's Council		x	x	x	
4.4.3 Redefine Town hall to be family friendly and have youth programming										
		Restructure the Town hall meetings to include taskforce meetings space	# of attendees at the town hall meeting	Anna's House, Christamore House, Hawthorne Centers	Near West Collaborative	x	x	x	x	
		Create activities and discussion to include family participation	# of youth attended town hall meeting	Indy Parks/ AmeriCorps	Near West Collaborative	x	x	x	x	
		Have a program during town hall meetings such as homework help, preschool activities	# of guest speakers per town hall	IUPUI	Near West Collaborative	x	x	x	x	
4.4.4 Connecting with Indiana Government										
		Mayor liaison will host a town hall meeting engage and inform residents on city business.	two events per year	Mayor Liaison	Indianapolis Mayor Liaison		x	x	x	
		Build relationships and strong communication channels to all politicians representing the Near West	% of residents participating in political events	Mayor Liaison	Near West Coordinator	x	x	x	x	
4.5 Asset Mapping										
Overall Goal: Galvanize on Near West's abundance of resources and promote the area for potential home owners										
4.5.1 Conduct surveys of the community to stay abreast of needs and conditions of the area										
		Conduct a Housing Survey	# of houses rehabbed and remodeled	Neighborhood association	Westside Community Development Corporation		x		x	
		Conduct an infrastructure survey to improve streets, sidewalks, and alleys	% increase improvements of sidewalks and alleys	Neighborhood association	Near West President's Council		x		x	
		Survey the neighborhood parks and their conditions yearly	# of improvements in a Near West parks	Indy Parks	Near West President's Council	x		x		
4.6 Increase Church Participation in the area.										
Overall Goal: Near West has multiple churches providing social services to residents in the community and engage their congregation to volunteer in the community.										
4.6.1 Engage all churches to participate in the Quality of life Plan process.										
		Host church meetings on Friday to engage more residents	# of churches to participate	Indy Can	Neighborhood Association		x	x		
		Encourage churches to become adopt a block leaders for their street and obtain	% increase of Church adopt a block captains	Saints in the Streets	Neighborhood Association	x		x		
		Engage Churches in becoming mentors	# of mentors engaged	Concerned Clergy	Near West Collaborative	x	x	x		
		Determine Near West area churches who have the capabilities to become Fiscal agents for community/ neighborhood grants	# of funds brought into the Near West area	Neighborhood association	Near West Collaborative		x	x	x	
4.7 Increase Marketing of Near West and Develop Branding Material										
Overall Goals: To eliminate the negative stigma regarding the Westside an show citizens that Near West is convenient family living and close to great Indy establishments										
4.7.1 Create marketing strategy that targets staff from the education, medical, and technology concentrations on the opposite side of the White River.										
		Continuing to utilize current branding tools and build upon the brand across neighborhoods and community partners.	# of letters sent out to residents	USPS	Near West Collaborative		x	x		
		Assess the target market to determine the interest and opportunities of the community	# of Near West business and organization promoting Near West efforts	Near West President Council	Near West Business Alliance			x	x	
		Create a social network through the Near West website to communicate issues, updates, and announcements.	# of new homes created in the area.	Community News	Near West Collaborative		x	x	x	
4.7.2 Develop a newsletter bi-yearly to promote the community										
		Create positive stories to change the perception of the area within news outlets and newspaper	# of letters sent out to residents	USPS	Near West Collaborative		x	x		
		Create press releases for every event and new development in the area.	# of press releases released	IUPUI	Near West Collaborative	x	x	x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
5. HEALTH AND WELLNESS										
5.1 Near West Grassroots Gardening program										
Overall Goal: Near West will provide a catalytic approach to eating healthy and growing their own produce by increasing a sense of diversified engagement around healthy food choices										
5.1.1 Provide educational gardening opportunities for residents										
		Create 4-6 health and cooking classes for residents	# of residents participating in trainings	IUPUI	Growing Near West	x	x	x	x	
		Staff resident interns to become master gardeners	# of master gardeners	Purdue Extension	Near West President's Council			x	x	
		Create more adult enrichment classes such as cooking, fitness, and wellness	# of enrichment classes created	Purdue Extensions	Anna's House, Christamore House, Hawthorne Center	x	x	x	x	
		Teach canning, cooking, selling of products	# of canned products given to families	Purdue Extension	Growing Near West		x	x		
		Obtain gardening tools and supplies	# of supplies replaced each year	Neighborhood associations	Growing Near West	x	x	x		
5.1.2 Create multiple gardens in the community										
		Research community for opportunities to create roof top gardens	# of roofs available for gardening	City of Indianapolis	Growing Near West	x	x	x	x	
		Select and secure soil testing for all gardens	% of properties tested	Growing Places Indy	Near West Collaborative		x	x		
		Create an end of harvest event to promote the gardens success	# of participants attending the event yearly	Garden on the Go	Near West Collaborative		x	x	x	
		Identify plots of land for garden use	% of improvements of plots in the area	Growing Places Indy	Near West President's Council	x		x		
5.2 Improve the Near West food desert.										
Overall Goal: Utilize the statistics and health disparities data to develop new and improved healthy eating and living habits										
5.2.1 Create a store for healthy living and eating										
		Develop a better relationship with current grocery store within the area improve their current produce selection	# of new health products sold in the store	Westside Community Development Corporation	Near West Collaborative		x		x	
		Post Surveys in local grocery store	# of surveys obtained	Westside Clinic	Near West Collaborative			x	x	
		Assess which opportunity will best diminish the food desert	# of meetings regarding the food desert	Garden on the Go, IUPUI, Food Coalition of Central Indiana	Near West Collaborative		x	x	x	
5.2.2 Complete a new Food assessment of the Near West area										
		Complete grocery cart surveys to determine cost comparison of other stores	# of surveys completed	Kroger	Near West Collaborative			x	x	
		Update the Food scan of the area	quarterly survey carts to compare prices, # of new products based off survey	IUPUI, Food Coalition of Central Indiana	Near West Collaborative		x		x	
5.3 Reduce the Health Disparities in the Near West area.										
Overall Goal: Health Disparities such as high blood pressure, diabetes, heart disease, and infant mortality will decrease										
5.3.1 Change the perception of health in the Near West area										
		Inform residents about the risk of obesity and its affects in the community	# of residents participating in trainings	IUPUI	Westside Clinic		x	x		
		Promote swimming at GWCHS	four healthy cooking classes	IUPUI	Indy Parks	x	x	x	x	
		Promote the Healthy ME program	# of participants engaged	Anna's House, Christamore House, Hawthorne Centers	Westside Clinic					
		Create healthy cooking classes and workshops	25% increase in participation with health related programs	Butler University	Westside Clinic		x	x	x	
		Improve healthy living and Awareness of Pregnant residents	% in mothers participating in healthy programs	Westside Clinic	Goodwill Nurse Family Partnership	x	x	x	x	
		Increase the number of Near West residents receiving prevention services through the creation of a one-stop shop for social services.	% of residents receiving services	Anna's House, Christamore House, Hawthorne Centers	McCoy			x	x	
		Host bimonthly forums/quarterly forums regarding health issues	# of participants engaged	IU Health, Neighborhood Associations	Westside Clinic		x	x	x	
		Add additional case managers to assist with individualized medical care	# of participants increased each year	IU Health, Neighborhood Associations	Westside Clinic		x	x	x	
		Diversify the health taskforce for youth, seniors, and single parents to gain interest in health.	25% increase in participation with health related programs	Neighborhood associations	Near West Collaborative		x	x	x	
5.3.2 Increase training and advocacy to change and inform the community about the major health disparities in the Near West area										
		Promote Diabetes intervention and prevention programs	# of participants engaged in programs	Anna's House, Christamore House, Hawthorne Centers	Westside Clinic			x	x	
		Improve the Near West website to provide health related resources and program	% of new updates quarterly	Near West Collaborative	Westside Clinic		x	x	x	
		Provide Cultural sensitivity trainings relating to the health disparities in the Near West area	Host a cultural of health meetings quarterly	Near West Collaborative	Westside Clinic		x	x		
		Develop a FQH- federally qualified health services with sliding free scale	% increase of patients receiving services	IU Health, Neighborhood Associations	Westside Clinic			x	x	
		Create Workshops focusing on improving the health conditions and laws of the Near West resident	# of workshops per year	Marion County Health Department	Westside Clinic			x	x	
		Utilize an Asthma Reduction and Control that will benefit residents within the Near West area	# of homes inspected for asthma related hazards	Marion County Health Department	Westside Clinic		x		x	
5.4 Expand Senior Care programs at Westside Clinic										
Overall Goal: Near West will have a central kitchen for meals on wheels for seniors and employee youth for employment										
5.4.1 Create a Senior Advocacy program										
		Create Senior Citizen Taskforce and hold Senior Circles to discussing senior issues	# of Senior circles created	Senior 1000	Near West Collaborative		x	x	x	
		Develop Senior program called aging brain	# of seniors with a Primary care location and case manager	Cicoa	Westside Clinic		x	x	x	
		Create a program that makes the transition from home to nursing home safe and less stressful	# of Solutions completed for Seniors	Cicoa	Westpark Nursing Home		x	x		
		Create a referral service for seniors	Senior referral program created	Christamore House	Anna's House, Christamore House, Hawthorne Centers		x	x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
5.5 Create Bike trails, lanes, and walkways in the Near West area										
Overall Goal: The Bike trail will provide connectivity between Speedway and the downtown area. Near West will become a part of the Cultural trail.										
5.5.1	Define walkways from parks, stores, other locations									
		Connect with Schools to determine walkways trails	# of miles in walking trails	Speedway Bike Trail Association, Neighborhood Association	Near West Trail Association		x	x		
		Host 1 mile walk to promote exercise and healthy living in our community	# of participants attending the event yearly	LISC, Neighborhood Association	Near West Trail Association			x	x	
		Create an updated GIS map of the routes utilize in the community for transportation	# of participants attending the event yearly	Neighborhood associations	Near West Trail Association	x		x		
		Host a bicycle safety walk and run event	# of bike participants in events	CICOG, Neighborhood Association	Near West Trail Association	x	x	x	x	
		Formalize a bike trail, walking trail, and bike lanes map for Near West	# of bike lanes created	Central Greens LLC, Neighborhood Association	Near West Trail Association		x	x		
5.5.2	Identify all bike trails throughout comprehensive plan, master plan, and land use plan									
		Research Haughville area superior rite to title	# of rite to titles obtained for Near West area	Child Services for Indiana	Near West Trail Association		x	x		
		Develop all the land around the B&O railroad tracks from Speedway to White River	# of rite to titles obtained for Near West area	Near West schools	Near West Trail Association			x	x	
		Ensure Near West Indy trails are included in the Indianapolis Master plan	# miles of sidewalks improved	Near West Business Association	Near West Trail Association				x	
5.6 Provide more consistent treatment and intervention programs in the Near West communities.										
Goals: Treatment opportunities will be available for residents in need of intervention and treatment										
5.6.1	Mental									
		Designate a location to supply mental health services in the community	# of services provided in a year	IMPD	Westside Clinic, McCoy Co-Location		x	x	x	
		Develop a immediate process to screen residents for intervention programs and referral program	# of residents screened	IU Health, Neighborhood Associations	Westside Clinic, McCoy Co-Location		x	x	x	
5.6.2	Oral Hygiene									
		Provide a location for the School of Dentistry to service Near West residents	# of residents registered for services	Anna's House, Christamore House, Hawthorne Center, Westside Clinic	Health and Hospital		x		x	
5.6.3	Preventative Services									
		Provide a mobile health clinic to enhance the health of Seniors, Latino, and uninsured.	# of Hispanic residents serviced	Anna's House, Christamore House, Hawthorne Center	Westside Clinic		x	x	x	
		Explore the Aging Brain Care initiative and its benefits to the Near West area	# of Senior citizens serviced in the Near West area	Anna's House, Christamore House, Hawthorne Center	Westside Clinic		x	x	x	
		Promote a smoke free pregnancy program which offers incentives for quitting smoking	# of pregnant mother engaged in the program	March of Dimes, Goodwill Industries, Nursing Partnership, IUPUI	Westside Clinic		x		x	
		Provide more support classes for chronic pain management in the area	# of participants in groups	Anna's House, Christamore House, Hawthorne Center	Westside Clinic			x	x	
5.6.4	Expand the Westside Clinic location to service more Near West residents									
		Work to develop a plan for expansion	# of meetings conducted to discuss expansion	Haughville Library	Westside Clinic		x	x	x	
		Provide resources to expand the hours of operation	# of participants served after hours	Anna's House, Christamore House, Hawthorne Center	Westside Clinic		x	x	x	
		Develop a process that will have a positive impact on chronic disease management	% decrease of health disparities in Near West	Anna's House, Christamore House, Hawthorne Center	Westside Clinic		x	x	x	
		Adding additional Case managers to the facility to assist with individual care of residents	# of participants increase per year	Anna's House, Christamore House, Hawthorne Center	Westside Clinic		x	x	x	
5.6.5	Diminish crimes caused by drug addicted residents									
		A directory for mental health / AA/ and NA	% increase in AA/NA classes	Wishard	Westside Clinic	x	x			

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
6. EDUCATION										
6.1 Preschool Development Birth - 2nd Grad Expand outreach to preschool to include home day care and parents.										
Overall Goal: Create outreach system for daycares, institutions, and parents that prepares youth for preschool										
6.1.1 Continue to increase Parent engagement										
		Helping Parents to know how to advocate for their child including special needs	# of resources connected to parents	Kindergarten Teachers, Westside Education taskforce	Indiana Family, School, Community Partnerships Center, McCoy	x	x	x	x	
		Create a resource listing using a variety of sources useful to parents identifying ways to support their child's education	# of books dispersed/ location of resources and resources available	Kindergarten Teachers, Westside Education taskforce, Indiana Family, School, Community Partnerships Center, Child Care Answers	McCoy	x		x		
		Host Baby College program to prepare families on Kindergarten Readiness, school selection, and Paths to Quality	# of parents participating in the program	Indiana Family, School, Community Partnerships Center, McCoy, Westside Education Taskforce; Child Care Answers	Elementary Parent Liaisons	x	x	x	x	
		Training for parents and guardians on how to provide homework assistance to youth.	# of trainings conducted for parents	Christamore House; Ask Rose phone line	Anna's House, Christamore House, Hawthorne Center	x	x		x	
		Connect Parents to community preschools and head starts in the community centers: Mary Rigg Christamore House, and Hawthorne Community Center	# of students enrolled in preschool and head start each year from the zip code	Head Start, McCoy	Anna's House, Christamore House, Hawthorne Center		x	x		
6.1.2 Collecting and utilizing Preschool tools and programs										
		Promote and utilize the Digital Little Program	# increase of children utilizing the digital program	Head Start	Haughville Library		x	x		
		Ensure that Westside children have access to high quality early childhood programs	# of childcare centers providing high quality early childhood programs i.e. Paths to Quality	McCoy; Anna's House, Christamore House, Hawthorne Center; Child Care Answers	Westside Education Taskforce		x	x		
		Promote Preschool story time at Haughville Library	# of participants	Anna's House, Christamore House, Hawthorne Center; Goodwill Education Initiative	Haughville Library	x		x	x	
		Increase the Play and Learn program in the Near West area.	# of toddlers signed up for play and learn	Elementary Principals; Anna's House, Christamore House, Hawthorne Center;	Childcare Answers		x	x		
6.1.3 Ensure that students have a successful transition from pre-school to Kindergarten										
		Increase the 5 yr. old enrollment to Kindergarten.	IN DOE Kindergarten assessment scores (at entry into K); ISTARR KR	United Way; Anna's House, Christamore House, Hawthorne Center; Talent Alliance	Westside Education Taskforce		x	x	x	
		Develop additional preschool locations within the Near West area	# of youth enrolled in preschool	United Way; Anna's House, Christamore House, Hawthorne Center; Talent Alliance	Padua Academy	x	x	x	x	
		Assist early childhood centers to achieve Paths to Quality ranking.	Increase # of Centers that are at level 3 or 4 Paths to Quality Rankings	Indiana Family, School, Community Partnerships Center, Success by Six; Childcare Answers; Talent Alliance	Westside Education Taskforce			x	x	
6.2 Improve Access to Technology and Other learning materials for K-12										
Overall Goal:										
6.2.1 Determine current access to technology and other learning materials.										
		Improve access to computer labs and learning materials in the community centers	# of youth utilizing the computer lab	Area Schools, Padua Academy	Anna's House, Christamore House, Hawthorne Center;			x	x	
		Develop a survey tool to determine current access needs	# of surveys completed	IUPUI, Near West businesses partners, Indianapolis Public School	Westside Education Taskforce					
		Improve access and quality of school-based technology	Rates of student acceptant into post-secondary	Providence Cristo Rey	Westside Education Taskforce			x	x	
		Determine opportunities for free access to WIFI	# of locations available for WIFI	Anna's House, Christamore House, Hawthorne Center; Near West businesses, IUPUI ; Brighthouse; Kinney Group; Mac Experience	Haughville Library		x	x	x	
		Increase access to computers in public Libraries	Increase in new computers in public libraries	Westside Businesses; Anna's House, Christamore House, Hawthorne Center; Near West businesses, IUPUI; Brighthouse; Mac Experience; Kinney Group	Haughville Library	z	x		x	
6.2.2 Improving the School libraries resources										
		Host a monthly media specialist meeting to share resources.	# of meetings held	Near West schools Media Specialist	Westside Education Taskforce		x		x	
		Develop a book share program with the Marion County Public Libraries in all schools	# of students obtaining a library card	Haughville Library, George Washington High School, School 63, School 67, Near West schools Media Specialist, Padua Academy	Haughville Library	x	x	x	x	
		Identify opportunities to obtain books at no or low cost for school libraries	# of books collected and donated	Haughville Library, George Washington High School, School 63, School 67, Near West schools Media Specialist	Westside Education Taskforce	x		x		
		Promote book sales to media specialist to allow school libraries to have a better variety of books.	# of new books purchased for the library	IUPUI; Bridges to Success	Haughville Library		x	x		
6.2.3 Utilize social media as a way of engaging youth in education										
		Identify which media outlets are currently being used by students	# of media outlets used in the Near West area	George Washington Hub Club, Youth in High Def., Christo Rey leadership, Mary Rigg Leaders Program, Indianapolis Metropolitan High School, Kinney Group	Youth in High Def		x	x	x	
		Develop stories of success and funnel stories to media outlets	# of stories created, submitted, and published	IPS Public Relations and Outreached, George Washington High School, School 63, 67, Padua Academy, Providence Christo Rey, Indianapolis Metropolitan School	Westside Education Taskforce		x	x	x	
		Utilize the Get Schooled Program www.getschooled.com	# of students engaged in school and community events	IPS Public Relations and Outreached, George Washington High School, School 63, 67, Padua Academy, Providence Christo Rey, Indianapolis Metropolitan School	George Washington High School		x	x	x	
6.2.4 Creating a STEM program										
		Determine partners' programmatic capacities for out-of-school time academic enrichment with an emphasis on STEM learning	# of youth participating in the program	Hawthorne Community Center	IUPUI Community Learning Network, Purdue @ IUPUI Schools of Science and Engineering		x	x		
		Assess and determine the need for, and accessibility of, learning opportunities specifically tied to STEM careers	# of classes held in Library	Christamore House	Purdue @ IUPUI Schools of Science and Engineering, Community Learning Network		x	x	x	
		Assess family engagement in children's learning	# of families sign up for library cards # of children and families attend library programs.	Anna's House, Christamore House, Hawthorne Centers; Padua Academy	Haughville Library	x	x	x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
6.3 Mentoring in Schools k-12										
Overall Goals: Utilizing the Community School Approach in each school within Near West. Utilizing the tools and assets in and outside of the community. Each school can increase their collaboration with Faith based organizations, Indy parks, community centers and etc. to mentor the youth and parents										
6.3.1 Expand Mentors Opportunities										
		Community partners, church, neighbors, participate during lunch time to help or talk with students in each community school.	# of partners engaged	Local Churches	Westside Education Taskforce		x	x		
		Expand on relationship and mentoring opportunities for Hispanic Residents	# of partners engaged	Anna's House, Christamore House, Hawthorne Centers	Westside Education Taskforce			x	x	
		Provide education and mentoring opportunities for teens and their parents to reduce teen parenthood	# of mentors set up	Anna's House, Christamore House, Hawthorne Centers	Westside Education Taskforce	x	x		x	
		Recruit more faith based mentors	# of mentors set up	Westside Ministries	Westside Education Taskforce		x	x		
		Expand outside of the schools for mentoring opportunities	# of churches participating	Indianapolis Metropolitan High School; Hears and Hands, Immaculate Hear of Many, Padua men's mentoring program	Westside Education Taskforce		x	x	x	
6.3.2 Create a Volunteer Program for Schools k-12										
		Create a Volunteerism pool	# of volunteers	George Washington High School	Westside Education Taskforce		x	x		
		Create a log, script, and job description for new volunteers.	# of volunteers	George Washington High School	Westside Education Taskforce			x	x	
6.4 Increase High School Graduation Rate										
Goals: Improve the graduation rate by using culturally sensitive approach										
6.4.1 Decrease chronic absenteeism										
		Enlist the assistance of Truancy officers	# of officers engaged	Parent Liaisons, Indiana Family, School, Community Partnerships Center	High School Attendance Team Representatives	x	x	x	x	
		Determine current programs and policies to determine the needs of the school	Decrease a certain % of chronic absenteeism within the Near West area	Near West High Schools	Indiana Family, School, Community Partnerships Center,		x	x	x	
		Define absenteeism, chronic absenteeism, and truancy		Westside Education taskforce			x	x	x	
		Acknowledge Improved/Consistent attendance of students within the school		Near West High Schools	High School Attendance Team Representatives		x	x	x	
		Host conversations with Youth to determine issues of absenteeism	# of conversations per year	George Washington Hub Club, Youth in High Def., Christo Rey leadership, Mary Rigg Leaders Program, Indianapolis Metropolitan High School, Kinney Group	McCoy		x	x	x	
		Make daily phone calls to inform families of absent students	# of current calls document / % increase/decrease yearly	George Washington High School, Indianapolis Metropolitan High School, Student Attendance Team, Parents and Family members	Westside Education Taskforce		x		x	
6.4.2 Ensure students have access to STEAM (science, technology, engineering, arts, math) enrichment										
		Engage students in hands-on STEM learning curriculum that is connected to their personal interests.	# of students participation	George Washington High School, Indianapolis Metropolitan High School, Student Attendance Team, Parents and Family members	Christamore House		x	x	x	
		Create and/or maintain partnerships with local organizations that will assist students with STEM career exploration	# of businesses as partners	Providence Cristo Rey	Christamore House	x	x	x	x	
		Use math, technology, computational thinking, abstract reasoning, creativity, collaboration and teamwork to define and solve problems.	# of youth enrolled in college with a STEM focused degree	George Washington High School, Indianapolis Metropolitan High School, Student Attendance Team, Parents and Family members	Christamore House		x	x	x	
6.4.3 Increase student opportunities for summer/intercession programming										
		Enrichment program developed during student intercessions	# of programs developed	George Washington High School, Indianapolis Metropolitan High School, Westside Education Taskforce, Providence Christo Rey	Westside Education Taskforce		x	x		
		Develop a transportation relationship to increase participation	% increase of participants using transportation	Indianapolis Metropolitan High School, Westside Education Taskforce, Providence Christo Rey	George Washington High School	x	x	x		
		Prevent summer learning loss	# of youth enrolled in the program	George Washington High School, Indianapolis Metropolitan High School, Student Attendance Team, Parents and Family members	Westside Education Taskforce		x	x		
		Conduct college fieldtrips and attend college fairs	# of colleges participating, # of students attending	La Plaza, IUPUI, Indiana Latino Institute	George Washington High School		x	x	x	
		Provide incentives to increase attendance during intercession programs	# of youth attending intercession	Near West Business Alliance, Indianapolis Zoo	George Washington High School			x	x	
		Provide Transportation for students to attend specific enrichment opportunities during Intercession	# of students utilizing the bus	Hawthorne Center, Christamore House, Anna's House, Local Near West Church	George Washington High School	x	x	x	x	
6.4.4 Increase student access into post-secondary education										
		Increase the number of undergraduate students who complete post-secondary education degrees, including those from targeted groups (e.g., first generation college students)	% of student enrolled n post-secondary education programs or degrees	George Washington High School, Indianapolis Metropolitan High School, Westside Education Taskforce	Westside Education Taskforce					
		Provide formal educational guidance to students and parents regarding their options, application, enrollment and readiness in individual and group sessions.	# of parent forums created	George Washington High School, Indianapolis Metropolitan High School, Westside Education Taskforce, Providence Christo Rey	Christamore House	x	x	x	x	
		Assist students with completion of applications, financial aid documents, and scholarship and grant requests for multiple postsecondary institutions.	# of scholarships obtained	George Washington High School, Indianapolis Metropolitan High School, Christamore House; Providence Christo Rey; Dollars for Scholars	Westside Education Taskforce	x	x	x	x	
		Support students in their enrollment and continued eligibility in State of Indiana Twenty-First Century Scholars Program	% of increase of students enrolled in Twenty-First Century Scholars Program	George Washington High School, Indianapolis Metropolitan High School, Westside Education Taskforce; Providence Christo Rey	Christamore House	x	x	x	x	
		Provide a minimum of three college visits annually.	# of students participated	George Washington High School, Indianapolis Metropolitan High School, Westside Education Taskforce	Christamore House	x	x	x	x	
		Increase the number of graduates employed in self-sustaining jobs, or enrolled in graduate education, within one year of graduation.	% high school graduated employed	George Washington High School, Indianapolis Metropolitan High School; Providence Christo Rey	Westside Education Taskforce	x	x	x	x	
		Mentoring program for students enrolled in post-secondary	Rates of students enlisted in Armed Forces	IUPUI	Westside Education Taskforce		x		x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
6.5 Expand Adult Education, Literacy, and Programming										
Overall Goal: Increase literacy efforts for students in the Near West by training residents to be reading tutors for other adults with poor reading skills.										
Increase literacy efforts for adults and partners										
		Host summer Arts and Music programs for children and Adults	# of courses created	Anna's House, Christamore House, Hawthorne Center	IUPUI		x		x	
		Increase the number of students aged 25 and older who have returned to college after dropping out, and who complete degrees.	# of individuals 18+ that obtain diploma or GED (as tracked in ETO)	IUPUI Center for Adult Lifelong Learning, Anna's House, Christamore House, Hawthorne Center	IUPUI Community Learning Network		x	x	x	
		Increase opportunities for paid adult internship and volunteering experiences	# of adult participants placed in internships; # of adults in voluntary roles within the community;	IUPUI Center for Adult Lifelong Learning, Anna's House, Christamore House, Hawthorne Center, Goodwill Education Initiative	Hawthorne Community Center			x	x	
		Supporting adults in their documentation of their prior learning experiences	# of residents employed after internship	Training Inc., IUPUI Center of Adult Lifelong Learning, Anna's House, Christamore House	Hawthorne Community Center			x	x	
		Utilize ETO to track and document adult internships and employment		Training Inc., IUPUI Center of Adult Lifelong Learning, Anna's House, Christamore House	Hawthorne Community Center		x	x	x	
		Utilize technology to help with adult literacy Reading 2000	# of courses adults attended	Anna's House, Christamore House, Hawthorne Center, IUPUI Community Learning Network	Haughville Library		x	x	x	
		Utilize IUPUI Adult Learning Center courses, seminars and trainings	# of certificate programs and classes offered	Haughville Library, Anna's House, Christamore House, Hawthorne Center	IUPUI Community Learning Network		x			
		Increase development efforts and fundraising opportunities for lifelong learning students	# of scholarships provided; % increased each year; # of businesses supporting fundraising efforts increase	Haughville Library, Anna's House, Christamore House, Hawthorne Center, Goodwill Education Initiatives	IUPUI			x	x	
6.6 Reconnect to all Schools within Near West										
Overall Goal: Establish a taskforce that will work together on common educational issues. The goal is to bring each institution together to build a strong support system for our youth and the QOL issues that jeopardize their success rate.										
6.6.1 Reestablish Education Taskforce and Developing Westside Education Alliance										
		Build stronger collaboration and participation of the multi-sector working groups	# of partners engaged	Principals	Westside Education Taskforce	x	x	x	x	
		Involve the Principals and residents in the Education taskforce to encourage them to get more involved	# of meetings created	Christamore House, Goodwill Education Initiative	Westside Education Taskforce		x			
		Share research, outline and assess the feasibility of initiating a professional development network	# of meetings created	Hawthorne Center	Westside Education Taskforce		x			
		Implement community school strategies in every Westside school	Coordinator in every school	George Washington High School, Goodwill Education Initiative	Westside Education Taskforce		x	x		
		Get high school students to be apart of the taskforces preferably the Education taskforce	# of high school students engaged	IUPUI; Area schools	Westside Education Taskforce		x	x		
		Develop and conduct a comprehensive needs assessment of the neighborhood	% or rate of students receiving services	George Washington High School	Westside Education Taskforce		x	x	x	
		Hold regular Education taskforce meetings and expand to include parent liaisons and school coordinators	# of items in database	Parent Liaisons	Westside Education Taskforce		x	x		
		Form a Data Collection and Analysis Team in order to create a comprehensive database	# of items in database	Childcare Center representatives	Westside Education Taskforce		x	x	x	
6.7 Elementary/Middle School Grades 3- 8										
Overall Goals: Improve the graduation rate by using culturally sensitive approach										
6.7.1 Decrease chronic absenteeism										
		Develop a communication system for parents to understand the severity of missing school	% of students improving attendance	Hawthorne Center	Anna's House, Christamore House, Hawthorne Center		x	x		
		Provide social service programs in the school to assist parents in need	# of students going to College tours	Christamore House	Anna's House, Christamore House, Hawthorne Center			x	x	
6.7.2 Increase reading proficiency										
		Prevent summer learning loss	# of parents participating in PSTA	George Washington High School	Westside Education Taskforce		x		x	
		Continue West Indy Goes to College for 6th graders	# of programs at community center	IUPUI	George Washington High School	x	x	x	x	
6.7.3 Ensure students have access to STEAM (science, technology, engineering, arts, math) enrichment										
		Educate and support parents, PTSAs and other parent groups in learning about STEM	# of programs at community center	IUPUI	Christamore House	x		x		
		Improve access and quality of school-based technology	# of parents participating in PSTA	I Read Indiana	Westside Education Taskforce		x	x	x	
		Develop or use multiple sources of information, including standardized assessments, to help inform students and their parents of the students' progress toward college readiness	# of students enrolling in college	Ben Davis High School	Westside Education Taskforce		x	x		
6.7.4 Increase awareness of access to college & careers										
		Schools should work with families to calculate college costs and develop a plan to meet these costs.	# of college plans created	Ben Davis High School	George Washington High School	x	x	x	x	
		Develop a summer curriculum and workshop to prepare for career development	# of students attending's	Haughville Library	Indianapolis Metropolitan High School					
		Begin a College readiness program that will engage youth in middle school through high school	# of college plans created	Goodwill Industries, Indianapolis Metropolitan High School	Westside Education Taskforce		x		x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
7. YOUTH										
7.1 Youth Leadership Engagement:										
Youth understand how to become a leader and gain skills and knowledge to enhance their ability to have a voice and be empowered in the community.										
7.1.1 Enhance the leadership skills of the Near West Youth Council known as Youth In High Def.										
		Increase Peer to Peer presentations to encourage youth participation in their community	# of peer-to-peer presentation per month	Indianapolis Neighborhood Resource Center	Near West Collaborative		x	x	x	
		Build a collaboration between community centers, schools, and youth programs within Near West to Increase youth participation in service leadership	# of Youth Leaders Developed	Youth In High Def., Youth As Resources, Hawthorne Community Center, Christamore House, Anna's House	Near West Collaborative	x	x	x		
		Teach 50 youth a year how to facilitate and present at National and Community Conferences.	# of conferences per year	INRC, McCoy, Youth as Resources	Near West Collaborative		x		x	
		Create a Community Mentoring program to transition youth civil servants to young adults civil servants.	# of mentors participating yearly	Intercollegiate YMCA	Anna's House, Christamore House, Hawthorne Centers	x	x	x		
		Provide workshops to improve life skills, planning and organizing; execution and completion of projects;	# of projects completed.	Indiana Youth Institute	Friendship Event Center		x		x	
7.1.2 Develop a transition process for Youth In High Def. council to integrate into Near West taskforces										
		Develop quarterly youth discussion panels to understand the concerns of the youth regarding the Quality of Life in their community.	# of participants on each panel	Neighborhood Association. Presidents-Taskforce Leaders	Near West Collaborative		x		x	
		Create a youth engaged activity for each taskforce.	# of youth related projects	Haughville Library	Near West Collaborative		x	x		
7.2 Youth Public Safety Development:										
Youth understand the importance of being safe in their community and have a voice in creating a plan that ensures their safety.										
7.2.1 Promote Youth programs focusing on current public safety issues that affect youth today.										
		Initiate Juvenile Justice Curriculum	# youth trained to facilitate the curriculum	Neighborhood Associations/ Near West Schools	Marion County Juvenile Justice System		x	x		
		Eliminate tagging on property within the area.	% of tagging in the community	Prosecutors office	Near West Neighborhood Associations	x	x	x	x	
		Create Teen Court program for Near West residents and schools	# of youth participating in Teen Court	Marion County Juvenile System	Near West Schools		x		x	
		Utilize a violent crime/gun awareness program	% of gun related crimes	IUPUI	Near West Schools		x	x	x	
		Utilize Animal Cruelty awareness program	# of participants	Humane Society of Indianapolis	Near West Schools		x	x		
		Adopt a curriculum that teaches youth how to promote safety in their schools and neighborhood associations	% of youth participating as adopt a block captains	Near West Schools	IMPD SW District		x		x	
		Create an incentive program that encourages youth to report crimes observed in and around the schools and neighborhood	Decrease youth related crimes by % in neighborhoods	Anna's House, Christamore House, Hawthorne Centers	IMPD SW District	x	x	x	x	
		Utilize and promote animal cruelty awareness program	# of participants	Anna's House, Christamore House, Hawthorne Centers	Humane Society of Indianapolis		x	x	x	
7.3 Youth Economic Development:										
Youth will learn basic life skills and learn how to become independent adults.										
7.3.1 Provide youth with life skills training to meet their individual needs										
		Conduct a life skills program which should include healthy eating, money management, and healthy living for youth within the Near West area.	# of youth to open a bank account.	Anna's House, Christamore House, Hawthorne Centers	Near West Collaborative		x	x		
		Run public transportation activities to emphasize the importance of the transit system for Near West youth	# of youth purchasing youth passes	Anna's House, Christamore House, Hawthorne Centers	Goodwill Industries		x		x	
7.3.2 Promote the importance of Financial Literacy with parents and youth.										
		Develop a College Prep and Grant Writing course for parents and youth.	# of scholarships obtained	Community Centers Providence Cristo Rey George Washington High School	Haughville Library		x	x	x	
		Host Financial fitness programs with financial institutions within Near West for youth.	# of youth to open a bank account.	Old National Bank, PNC Bank, Chase Bank	Anna's House, Christamore House, Hawthorne Centers		x	x	x	
		Youth participate in various trainings to understand the importance of monthly planning and budgeting skills	# of participants	PNC, Anna's House, Christamore House, Hawthorne Centers	Near West Collaborative	x	x	x		
		Implement an Entrepreneurship training program to initiate 10 youth businesses yearly.	# of youth funded businesses	Old National Bank, PNC Bank, Chase Bank	Near West Collaborative	x	x	x		
		Youth demonstrate the ability to save. 100 youth will open savings accounts within Near West.	100 youth will open savings accounts within Near West.	Business Ownership Initiative, Old National Bank, PNC Bank, Chase Bank	Near West Collaborative	x		x		
7.3.3 Youth participate in career awareness, exploration, and preparatory activities in school- and community-based settings										
		Youth have an opportunity to attend quarterly job shadowing initiatives and attend youth related job fairs.	# of youth that are employed through job fairs	Training, Inc., Hawthorne Center, Goodwill Industries	Westside Ministries		x	x		
		Youth and families understand the relationship between postsecondary education and career choices, and the role of financial and benefits planning.	# of youth register for college	Youth Employment Services, Anna's House, Christamore House, Hawthorne Centers	Westside Ministries		x	x	x	
7.4 Youth Health Development:										
Youth will understand how to cook healthier food for their families.										
7.4.1 Create youth related community gardening projects										
		Create youth cooking classes that include grocery shopping skills	% of youth participate in classes	Anna's House, Christamore House, Hawthorne Centers	Near West Collaborative		x	x	x	
		Provide resources and workshops on cooking, health, and gardening	# of youth related workshops	Anna's House, Christamore House, Hawthorne Centers	Near West schools		x	x	x	
		Promote the food pyramid program within youth related programs	# of meals created by youth utilizing the new food pyramid	Neighborhood Associations, Anna's House, Christamore House, Hawthorne Centers	Westside Clinic		x		x	
		Increase parent involvement to sustain the healthy habits.	# of youth's parents involved.	IUPUI, Anna's House, Christamore House, Hawthorne Centers	Near West Collaborative		x	x	x	
7.4.2 Develop healthy relationships, skills, and values.										
		Promote programs about safe sex, sexual transmitted diseases, and parenting	# of youth awareness community events	Parenthood Planning, Bell Flower, Marion County Health Dept.	Westside Clinic	x	x	x	x	
7.4.3 Create exercising programs specific to youth.										
		Create fun physical fit program	# of youth participate	Intercollegiate YMCA	Near West Collaborative		x	x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
7.5 Civic Participation:										
Youth will like to understand how to participant in civic engagement to make a difference in the civic life of our communities.										
7.5.1	Youth engage in Community Based Research to assist in statistics on social issues related to youth									
		Host a forum to discuss current social issues	# of youth related studies	Community Centers, Providence Cristo Rey, George Washington High School, Indianapolis Metropolitan High School	IUPUI			x	x	
		Work with outside organizations to develop and gather information needed for youth report	# of organizations that participate	Stand For Children	IUPUI			x	x	
7.5.2	Community Services/Volunteerism/Servicing Learning-									
		Complete service learning projects that help youth grow as individuals	# of youth related issues	Indianapolis Neighborhood Resource Center	Intercollegiate YMCA		x	x	x	
		Develop youth Internships within the Near West area	# of internships created	George Washington High School, Providence Cristo Rey, Christamore House, Hawthorne Center, Indianapolis Metropolitan High School	Near West Collaborative		x	x	x	
		Each school will adopt the surrounding areas of their school and become adopt a block/NEAT squad captains	# of newly engaged residents	Anna's House, Christamore House, Hawthorne Centers	George Washington High School, Providence Cristo Rey, Indianapolis Metropolitan	x	x	x	x	
		Explore opportunities to deter brain drain	# of young adults residing in the Near West	McCoy, Youth as Resources,	Anna's House, Christamore House, Hawthorne Centers		x	x	x	
		Apply current academic, social, and personal skills to improve the community.	# of service learning projects	IUPUI	Intercollegiate YMCA		x	x	x	
7.5.3	Engage youth in activism activities in their community									
		Create Get out to Vote, Education, and/or Awareness Drives	# of youth that participate in drives.	Stand For Children	Intercollegiate YMCA		x	x		
		Provide Advocacy Training for youth	# of youth trained as advocates	Neighborhood Associations	Near West Schools		x	x	x	
		Promote Anti-Gang Violence Walks	# of walks completed	Intercollegiate YMCA	Faith Based Organizations			x		
		Create an advocacy event to improve the QOL of the community.	# of participants at event	Indianapolis Neighborhood Resource Center	Near West Collaborative	x		x	x	

							Timeline (Year)			
Result	Strategy	Action Steps	Performance Measures	Collaborating Partners	Lead Partner	14	15	16	+	
8. HUMAN CAPITAL										
8.1 Education										
Overall Goal: To assist with education to improve the economic status of families.										
8.1.1 Cradle to Grave Education aspects										
		Provide licensed preschool services	# of preschool students enrolled	IUPUI, McCoy, United Way	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Provide GED courses for the Haughville area residents	Increase participation by 10% a semester	Work one, Indianapolis Public School, George Washington Community High School	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Create an after school program for the Stringtown area	# of after school program participants	Haughville Library	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Provide more adult trade a and certificate courses for the Center for Working Families Program	# of CWF participant	Anne's House, Christamore House	Hawthorne Community Center		x	x	x	
		Provide a training and study program for residents to take the TABE test for Work one	% increase of participants in prep classes	George Washington High School	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Provide adult literacy/reading courses	# of participants in courses	George Washington High School, Indy Read, Haughville Library	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Increase the out of school/afterschool engagement	# of afterschool programs in the Near West area	AmeriCorps	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Provide a full time education specialist in each community center	% increase of participants in educational courses	AmeriCorps, Haughville Library	Anna's House, Christamore House, Hawthorne Center		x	x	x	
8.1.2 Technology access in the Near West area										
		Obtain staff to manage the computer rooms and ensure it is available for the community to use	# of participants utilizing the computer room	Near West Collaborative	Hawthorne Community Center		x	x	x	
		Create a computer lab in all community centers	# of new computers obtained in the Near West area	Haughville Library	Anna's House, Christamore House, Hawthorne Center			x	x	
		Create an inventory of laptops and notebooks to be available for afterschool activities	# of new computers obtained in the Near West area	Haughville Library	Anna's House, Christamore House, Hawthorne Center		x	x	x	
8.1.3 Improve clients ability to communicate through ESL classes										
		Provide free ESL/SSL classes for residents in the Near West area	# of students in the ESL classes, # of students in the SSL classes	IUPUI/ Haughville Library	Anna's House, Christamore House, Hawthorne Center	x	x	x	x	
		Provide Computer literacy training in Spanish	# of classes set up for the year	Haughville Library	Haughville Library	x	x	x	x	
		Provide a full time Spanish outreach person in each community center	# of ESL residents served	Haughville Library	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Provide Rosetta Stone in each center for all residents	# of times the program is utilized	St. Anthony Church, Haughville Library	Anna's House, Christamore House, Hawthorne Center	x	x	x	x	
8.2 Health										
Overall Goal: All community centers have the same vision with Health										
8.2.1 Improving the Awareness of health benefits with residents										
		Provide workshops and presentations on health benefits and which program will best fit a family	# of workshops conducted	Westside Clinic	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Promote the Federally qualified health service program sliding fee scale.	# of clients enrolled in health benefits	Health and Hospital	Anna's House, Christamore House, Hawthorne Center	x	x	x	x	
8.3 Public Safety										
Overall Goal: Community Center will seek a balance between social, recreational and cultural services to the diverse communities to create a safe and welcoming environment accessible to all.										
8.3.1 Youth related issues										
		Place the PAL club back in the Community centers to help build better relationships with officers	# of youth participating in PAL activities	IMPD Pal Club	Anna's House, Christamore House, Hawthorne Center		x	x	x	
8.3.2 Domestic Violence										
		Provide resources for victims	% of increase in reported crimes	Julian Center, Anna's House, Christamore House, Hawthorne Center	McCoy Colocation Center		x	x		
		Provide classes and resources to decrease the number unreported abuse cased in the community	# of classes created in a year	Immigration Center	McCoy Colocation Center		x	x		
		Educate staff on arrest procedures of Domestic Crime	# of participants	St. Anthony Church	McCoy Colocation Center		x	x		
		Provide conflict management workshops to eliminate violence.	# of participants	Anna's House, Christamore House, Hawthorne Center	McCoy Colocation Center		x	x		
8.4 Housing										
Overall Goal: Centers will host a wide range of educational, recreational, arts, and cultural activities to improve the look of the community.										
8.4.1 Enhance the Housing Stock of the Near West community										
		Provide a home ownership program for young adults and college students	# of young adults participating in home ownership program	Local Banks, Anna's House, Christamore House, Hawthorne Center	Westside Community Development Corporation		x	x	x	
		Create a referral system for landlords with multiple homes in the area.	# of landlords listed on referral list	Hawthorne Community Center	Westside Community Development Corporation		x	x	x	
		Educate residents on predatory leasing	# residents attending meeting	Christamore House	Westside Community Development Corporation			x	x	
8.5 Civic Participation										
Overall Goal: Community Centers will focus on community relations and building relations to support the common good of the community.										
8.5.1 Promote Community Center services and programs										
		Every Household around the community center at least utilize one service in a community center	# of residents utilizing the center	Near West Collaborative	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Community Centers will increase their awareness and engagement in neighborhood association meetings	# of residents utilizing the center	Near West Collaborative	Anna's House, Christamore House, Hawthorne Center		x	x	x	
		Residents will volunteer in their neighborhood for an amount of hours equivalent to their assistance from community center	# of volunteer hours	Anna's House, Christamore House, Hawthorne Center	Near West Collaborative		x	x	x	
		Host collaborative community events to engage and inform residents of center programs	# of participants engaged	St. Anthony Church, haughtily Library, Near West Collaborative	Anna's House, Christamore House, Hawthorne Center		x	x	x	
8.6 Business										
Overall Goal: Smalls businesses and local entrepreneurs support their local community centers										
8.6.1 Improve Relationship with local business										
		Host forums to build a relationships with businesses for housing, staffing, and sponsorships	# of business meetings per corridor	Washington Street Coalition, West Michigan Street Merchants	Near West Business Alliance		x	x	x	
		Create a booster club for each community center	Amount of funds raised in Booster club	Washington Street Coalition, West Michigan Street Merchants	Anna's House, Christamore House, Hawthorne Center			x	x	
		Help businesses feel confident on employing residents	# of residents hired within their zip code	Near West Business Alliance	Anna's House, Christamore House, Hawthorne Center		x	x	x	